

I Semester M.Com. Examination, August/September 2021 (CBCS)

(2020-21 and Onwards) Paper - 1.2 : COMMERCE International Business Environment

Time: 3 Hours

Max. Marks: 70

SECTION - A

- 1. Answer any 7 questions out of 10. Each question carries two marks: (7x2=14)
 - a) What do you understand by globalization?
 - b) What are the different factors influencing international business environment?
 - c) What is non tariff trade barrier?
 - d) What is global competitiveness?
 - e) What is portfolio investment?
 - f) Mention the international strategic compulsions.
 - g) What is turnkey contract?
 - h) What is strategic alliance?
 - i) Name few international agencies involved in conflict resolution.
 - Define Global Trade Point Network.

SECTION - B

Answer any 4 questions out of 6. Each question carries five marks: (4x5=20)

- 2. Give a brief account of the economic, political and cultural environment of business between nations and their implications for business.
- 3. Examine the important arguments for protection vs. liberalization of global business environment.



- 4. Examine the impact of World Trade Organization (WTO) on business.
- Examine the sources, types of conflict and various conflict resolution strategies in international business.
- 6. Discuss briefly the important foreign market entry strategies.
- "Intellectual Property Rights have become an important issue in current international business scenario". Comment on the statement.

SECTION - C

Answer any 2 questions out of 4. Each question carries twelve marks: (2x12=24)

- 8. "Firms need global orientation even to survive the domestic market" Elucidate.
- Explain various challenges of global business and the advantages of Regional Trade Blocks.
- "The whole universe is a potential market for your products". Discuss the various market entry strategies that need to be evolved to exploit this potential.
- 11. "Fluctuation in exchange rates affect the project ability of not only exporting/ importing firms but also purely domestic firms". Comment on the following statement.

SECTION - D

12. Answer the following questions:

 $(1 \times 12 = 12)$

Mahindra and Mahindra (M and M) is a major player in the tractor and certain segments of the automobile market in India. After an impressive growth for a few years, the tractor market in India has been stagnating during 1998-1999 to 2000-2001. M and M has been selling its tractors and utility vehicles in foreign markets including USA. Some of the components for



its products have been sourced from abroad. M and M has a 100 per cent subsidiary in USA, Mahindra USA, with a strong network of 100 dealers. Mahindra has a five per cent market share in the US market in the 20-30 horse power (HP) range. As a part of the strategy aimed at building a global supply chain, Mahindra USA has signed a memorandum of understanding (MoU) with the Korean tractor major Tong Yang, a part of the \$2 billion Tong Yang Moolsam group, according to which Mahindra will source high horse power (mostly 25-40 hp range) and sell them around the world under the M & M brand name. To start with, the premium range of tractors will be sold in the US. M and M's current tractor range is more utility-oriented and lacks the aesthetic appeal that Tong Yang's tractors have, a must for a strong presence in the US market.

Questions:

- 1) What are the advantages and disadvantages of global sourcing?
- 2) How will the foreign market expansion help M and M?
- 3) How does the strategic alliance with Tong Yang benefit M and M?
- 4) What are the possible risks of the alliance? How can they be overcome/ minimised?